

OFFICE OF THE DEPUTY DIRECTOR

11 August 1977

MEMORANDUM FOR: DDS&T  
Acting DDA

SUBJECT: Psychological Assessments


A New York Times article dealing with the subject and the Director's questions caused by it are attached. Please prepare a memorandum for the Director, via the Acting DDCI, that covers the following:

a. What we are currently doing in the psychological assessment area and under what guidelines and controls. The memo should cover the requirements for such assessments as well as the manner in which they are prepared.

b. A brief summary of the VIP Assessment Program.

c. Anything on this subject which you believe should be brought to the Director's attention.

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Assistant to the Deputy Director

Attachments

(EXCLUDED) REGISTRY FILE

CONFIDENTIAL

8/7

Jack -  
Looks as though I'd  
better know more  
about our "assessment"  
activities, pls -  
Who does -  
Who controls -  
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When the President or the United States goes to meetings abroad, he is armed with assessments of the officials he will confront, as were members of the United States negotiating team at the Strategic Arms Limitation Treaty talks.

At times the assessment program has overstepped the bounds of the agency's charter, which forbids operations directed against Americans inside the United States. The agency ordered a personality study of Daniel Ellsberg when he was awaiting trial for allegedly having given the Pentagon Papers to The New York Times. An assessment was done also of Mr. Ellsberg's lawyer, Leonard Boudin. E. Howard Hunt, a former intelligence agent who was jailed for his part in the Watergate break-in, burglarized the files of Mr. Ellsberg's psychiatrist to get material for the assessment.

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If the psychologist is unable to interview the subject, he works with photographs and reports provided by other Government employees and informants, newspaper articles, and official records. Whenever possible, the psychologist likes to have a tape-recording of his subject's speech to analyze.

Psychological assessment in one form or another is as old as the intelligence profession. But it received increased attention in the early 1950's from Allen W. Dulles, then head of the agency. Mr. Dulles had sought neurologists for his son, who had been seriously injured in a car accident. He went to see Dr. Harold G. Wolfe, a New York City psychiatrist. Mr. Dulles became interested in research being done on indoctrination by the Chinese of prisoners captured during the Korean War. Before

Dr. Wolfe, at the behest of the agency, had set up the Investigation of Human Ecology at the Center in New York. The society became a mechanism for funding a number of agency projects aimed at manipulating human behavior.

The Department of Sociology at Rutgers University was conducting a study of Hungarian refugees. Dr. D. Ewen McGuire of McGill University in Montreal got a grant to study the effects of repeated verbal signals upon human behavior. There was an LSD experiment conducted by a team of psychologists and medical scientists at the Massachusetts General Hospital Center in Boston. The Educational Testing Service, Princeton, N.J., which conducts the National College Entrance Examination, received a grant to investigate the relationship between two broad

personality.

The society was disbanded in 1965. Col. James M. McHugh, a psychologist who had been a senior intelligence official, and several others joined another agency-backed organization called "Psychological Assessments Inc." After Psychological Assessments closed its doors a few years ago, Col. McHugh moved to Texas and set up a firm that prepared studies for business and industry. The colonel said recently that he hoped the agency had benefited from some of his research. "If they're going to make judgments about foreign powers," he said, "they've got to know about how people function."

Joseph B. Treaster is a reporter for The New York Times.

# A. Mind PROBES NOW More Benign

By JOSEPH B. TREASTER

**W**ASHINGTON — There seemed to be nothing the Central Intelligence Agency had not considered: Lobotomies, powerful drugs, hypnosis, mental telepathy, deprivation of sleep and food, subliminal suggestion, isolation, ultra-sonic sound, flashing stroboscopic lights. The agency even consulted magicians and employed prostitutes.

But nothing gave the agency the formula it sought for creating its own Manchurian candidate. And, last week, under attack again for having violated ethical norms in their psychological experiments, agency officials maintained that they were through tampering with the human mind. They hastened to add, however, that they had not abandoned the aspect of their 25-year exploration into the world of psychiatry that was perhaps the most benign and may have been the only blossom in a rank garden: The construction of elaborate personality profiles of employees in sensitive jobs, potential agents and international military and political figures.

"The work we're doing now does not involve attempts to modify behavior," Admiral Stansfield Turner, the director of the agency, told a Senate hearing last week. "It involves studying it." He said that "the kind of thing we're interested in is what will motivate a man to become an agent of the United States in a very difficult situation. We have to be familiar with the attitudes and responses of people we approach to become our spies."

Intelligence officials call these psychological studies "personality assessment." Potential spies are indeed as-

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sessed, but the sweep of the program is much greater than the admiral suggested. The agency has developed "personality assessments" of Fidel Castro and the late Che Guevara, Mao Tse-tung and his successors, the leaders of the Kremlin and the chiefs of state of most of the nations regarded as allies of the United States. "You do it on friends and enemies alike," said one intelligence specialist, "because you can never know when someone's going to switch." When the President of the United States goes to meetings abroad, he is armed with assessments of the officials he will confront, as were members of the United States negotiating team at the Strategic Arms Limitation Treaty talks.

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Joseph B. Treaster is a reporter for The New York Times.

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(EXECUTIVE RE)

8/7

Jack -

Looks as though I'd  
better know more  
about our "assessment"  
activities, pls -

Who does -

Who controls -

ST

ISTRY FILE

*Paula G. [signature]*

# Probes Now More Benign

By JOSEPH B. TREASTER

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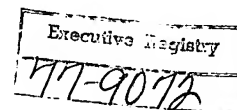
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August 11, 1977

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# Update

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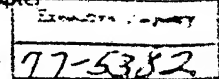
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AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION  
Suite 227, National Press Building, Washington, D.C. 20045

National Capital Area Chapter

202/447-3247



August 8, 1977

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Admiral Stansfield Turner, Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Admiral Turner:

The National Capital Area Chapter of ASPA would be delighted if you would accept our invitation to speak at the Chapter's September luncheon meeting. We are interested in hearing your views on the management of the U.S. intelligence community.

Previous speakers have included Alan Campbell, Chairman of the United States Civil Service Commission and a member of ASPA; William Coleman, then Secretary of Transportation; Elmer Staats, Comptroller General of the United States, also an ASPA member and Past President; and William Proxmire, Senator from Wisconsin.

To accommodate your busy schedule, we are suggesting three alternative dates for your consideration: Wednesday, September 7; Thursday, September 8; or Wednesday, September 21. Our preference is September 21.

The meeting will be held at Hogates Restaurant, 9th Street and Maine Avenue, S.W.

Luncheon will be served promptly at 12 noon, preceded by cocktails at 11:30 a.m. The meeting will begin at approximately 12:30, to allow sufficient time for your remarks and for a question and answer period. We like to adjourn between 1:30 and 1:45 p.m.

We are enclosing some ASPA materials for your information: the latest issue of Public Administration Review; a copy of the October 1976 monthly newsletter "News and Views," in which President Carter and then President Ford, as candidates, addressed the public administration community on "The Management of the American Governmental System;" an ASPA brochure which outlines ASPA's programs and activities; and an organization chart.

Turner - page 2

The National Capital Area Chapter has 2200 members, many of whom are top-level career public servants who are key to implementing all new policies and programs.

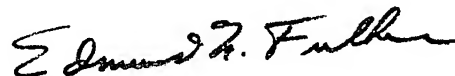
Through our programs we try to provide a forum on timely new policies and programs. Through our newsletter your remarks will reach hundreds of additional officials in all government agencies.

We hope you will be able to speak to us in September. Given the time needed for publicity, we would appreciate hearing from you as soon as possible. I will call your office on August 10 for a reply.

Should you need any further information, call me on 447-3247, or at home on 971-6354.

Thank you for your consideration of our invitation.

Sincerely,



Edmund N. Fulker  
President

Enclosures

# news & views

PUBLISHED BY THE AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION

Volume 26, No. 10

OCTOBER 1976

In September, *P.A. News and Views* invited Presidential Candidates Carter, Ford, Maddox, and McCarthy to submit brief statements on the topic, "The Management of the American Governmental System." Candidates Carter and Ford submitted statements prepared specifically for *P.A. News and Views*. Candidate McCarthy submitted a press release and an excerpt from a previous speech dealing with the subject, and Candidate Maddox thanked *P.A. News and Views* for the opportunity, but said he did not have the time nor the staff to reply.

The following are the statements of three presidential candidates on:

## THE MANAGEMENT OF THE AMERICAN GOVERNMENTAL SYSTEM



Jimmy Carter



President Gerald Ford



Eugene McCarthy

On the campaign trail, a lot of promises are made by candidates for public office to improve economy and efficiency in government if they are elected. This pledge has a natural appeal to the financially overburdened taxpayer. But when winning candidates take office, they too often find that it's easier to talk about economy and efficiency in government than to accomplish it. I would like to share with you some of my ideas on how to carry out improved management of the federal government.

The basic difficulty facing the federal government today cuts across all other campaign issues. National problems and the government programs and agencies intended to deal with them have become incredibly complex. To begin with, the federal government is ill-equipped to deal with a

I commend the members of the American Society for Public Administration for your excellent work in helping to improve public management. I especially note with satisfaction your educational programs and efforts to exchange useful management information and experience with federal, state, and local governments.

The term "management" was not in use at the time of the framing of the Constitution, yet it is clear that management is what the drafters had in mind when they vested the President with the general executive powers and charged him to "take care that the laws be faithfully executed" (Art. II, Sec. 3). This "take care" clause conveys particularly well the fundamental responsibility of the President with respect to the management functions of planning, organizing, actuating, co-

WASHINGTON, D.C., September 23, 1976 — Independent presidential candidate Eugene McCarthy today characterized the Carter energy program as misconceived and inadequate. Said McCarthy, "There should be no separate department of energy since energy supplies, needs and use must be a part of general resources policy, which neither Ford nor Carter have." McCarthy continued, "The need is for a Department of Resources which would include, along with energy, agricultural production (not marketing), forestry, mines and minerals."

The Resources Department would be according to a projected reorganization plan being prepared by the independent McCarthy. He would propose to reorganize the Executive Branch of the government into five basic departments. The other four would be:

See CARTER, page 3

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See MCCARTHY, page 3



# Public Administration Review

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JULY/AUGUST 1977

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REGISTRY FILE *Bubble Affair*

# FAMOUS PEOPLE'S TELEPHONE ANSWERING MACHINE MESSAGES

phone answering device are becoming more and more popular. Millions of people are buying them, including who don't even own phones! Now, that's popular!!! of the great thing about these recording devices is that people get to have personalized messages. In order to show you how interesting and different these personalized messages can be, we decided to telephone famous people to find out what their answering messages are like. But since we couldn't get hold of telephone numbers, and since long distance phone calls are expensive, we did what we usually do! Mainly called in a writer who promptly made up all these

This is Howard Co-sell, a man who took mere sportscasting and turned it into one of the fine arts! Obviously, I am not presiding at my abode at this particular place in time, but feel privileged to have the chance to hear my voice, pre-recorded as it is! There will be no beep or opportunity for you to leave a message, as listing my accomplishments for just this past month will more than fill the tape time allotted on this recording device. So sit back, relax...

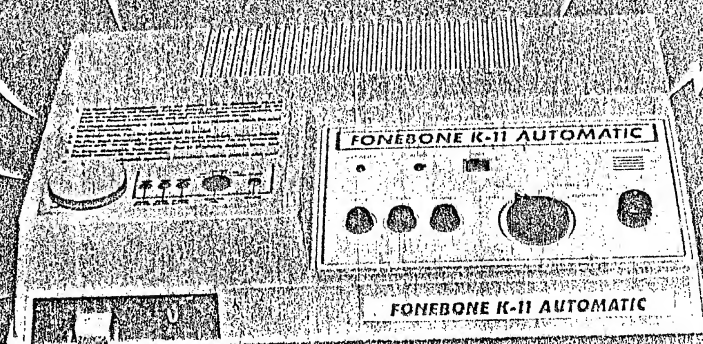
This is Erica Jong! I don't answer my phone any more because I'm sick of people calling and criticizing me for my loose morals! However, if you're not going to go into that ridiculous nonsense, please leave your name and number! And if you're a man between the ages of 28 and 38, please leave a complete description of what you look like, and what you like to do... even the kinky stuff! Especially the kinky stuff...!!

This is Dilly Graham! I'm sorry I can't help you with your problem, but perhaps be out! Perhaps He wanted me to be out to Him for guidance, confident in the I will never let you down! So why leave when you can talk directly to Him?

Hello, my fellow American! This is ex-President Ford speaking! I'm sorry I can't come to the phone right now, but I'm either playing golf in Palm Springs... or falling down a flight of stairs... will please leave your name and number at the sound of the beep...

Hello, my fellow American! This is Congressman Milton Cowznofskil! I'm fashioning laws and molding doctrine at the lives of all freedom-loving people. Leave your name and number, and I'll call you back! However, if this is a dire emergency, try calling me at the Happy Hours Motell.

Hey, Turkey! So you finally learned how to dial a phone! Or did you reach me by mistake because you couldn't get your fat little fingers into the right holes? Yes, this is Don Rickles! Who'd you think it was, Zsa Zsa Gabor? You want to leave a message for me? Tough! You usually leave messages... on the Bus. So what! Hey, what the hell am I doing for free for? If you want to hear more of me, ask him where I'm appearing!



This is Danny Thomas! I hope you've seen my TV series, "The Practice" - Wednesday nights. By the way, in some areas, my original "Show" is still being re-run by popular demand. So at the sound of the beep, leave your name and number... and why not a Saint Jude Hospital? Actually the hospital is for, but we desperately need funds.

Hi, this is Johnnie Carson, better known as The Tonight Show. I can't help you right now because I'm busy! I'm busy with a show called "The Tonight Show" on an impenetrable wall. These are the laughs! When you call for my country, okay, if you're at the top, let's hear you!

WRITER: DIC'S

This is Billy Graham! I'm sorry I can't help you with your problem, but perhaps I can be out! Perhaps He wanted me to be out to Him for guidance, confident in His love. I will never let you down! So why let me when you can talk directly to Him.

"This is Danny Thomas! I hope you've seen the TV series, 'The Practice'—Wednesday, 8 p.m. By the way, in some areas, my co-star, 'The Practice' Show" is still being re-run by people who are not here to talk about humble me, my daughter, Marlo Thomas, who married the show's own! So at the sound of the hospital name and number . . . And why not Saint Jude Hospital? Actually, I don't know for, but we desperately need to

HELLO! This is Stanfield Turner, the head of the C.I.A. I can't answer the phone right now because I'm out! Which doesn't make much difference anyway, because I wouldn't answer my phone if I were in! I know what can be done with wire taps and bugging devices! I will, however, have someone get back to you! Don't bother to leave your name and phone number! We know who you are already . . . because all calls coming into this office are traced automatically!

Hi, this is Johnnie Carson, better known as the Internal Revenue Service! I'm right now because I'm busy! How busy? I have a shoe salesman waiting on an impatient customer, folks, these are the laughs! When I'm not fighting for my country? Okay, I'm kidding, funny, at the beep, let's hear you!

Hello! This is Jessica Lange! I bought this telephone answering machine because I just knew that after my appearance in "King Kcng," my phone would be ringing off the hook with fabulous offers! So please leave your name and phone number, and I'll get back to you as soon as time permits! Probably within the next two minutes!

Hi! This is Bob Guccione, "Penthouse Magazine." I'm right now, and if you were here you wouldn't want to con-

77-8909



## the american political science association

1527 New Hampshire Avenue, N.W., Washington, D. C. 20036, (AC 202) 483-2512

August 5, 1977

Dear Admiral Turner:

I am writing on behalf of the Officers and Staff of the American Political Science Association to invite you to attend our 73rd Annual Meeting, which will be held in the Washington Hilton Hotel, Washington, D. C., September 1 to 4.

Enclosed for your convenience is a Final Program, containing detailed information about the meeting and about the Association. It is my hope that you will also call the Program to the attention of others who might be interested.

With best wishes,

Cordially,

A handwritten signature in dark ink, reading 'Evron M. Kirkpatrick'.

Evron M. Kirkpatrick  
Executive Director

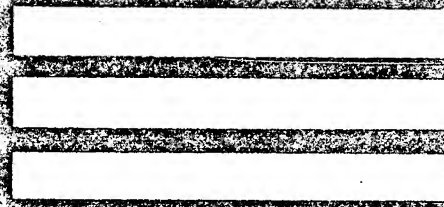
Adm. Stansfield Turner  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Enclosure

EXECUTIVE REGISTRY FILE

A handwritten signature in dark ink, reading 'Public Affairs'.





**73RD  
Annual Meeting**

**American  
Political Science  
Association**

**September 1-4, 1977  
Washington, D.C.**

**PROGRAM**

	UNCLASSIFIED		CONFIDENTIAL		SECRET
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# EXECUTIVE SECRETARIAT

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EXECUTIVE SECRETARIAT

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# EXECUTIVE SECRETARIAT

## Routing Slip

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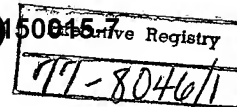
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Date

STAT

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CALVIN BULLOCK FORUM  
ONE WALL STREET  
NEW YORK 10005

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August 3, 1977

Admiral Stansfield Turner, USN  
Director, Central Intelligence Agency  
Washington, D.C. 20505

Dear Admiral Turner:

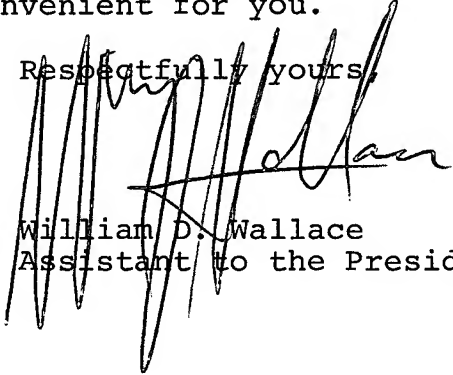
Thank you very much for yours of July 29th.

We are just delighted that you can honor our forum on the afternoon of Wednesday, January the 18th, recognizing that this is not a firm commitment yet.

In an unrelated matter, I am enclosing here-with our just-published list of Forum speakers over the past season, ie. from September, 1976 to June, 1977. I thought you might like to have this for your records.

We greatly look forward to your visit, and let us hope the 18th is convenient for you.

Respectfully yours,

  
William D. Wallace  
Assistant to the President

(EXECUTIVE REGISTRY FILE)



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**CALVIN BULLOCK FORUM**

ONE WALL STREET

## Lecturers

Season 1976 - 1977

The Honorable Thomas C. Reed  
*Secretary of the Air Force*

—"National Defense:  
Our Best Insurance For Peace"

Dr. George Gallup  
*Chairman, American Institute  
of Public Opinion*

—"The Presidential Race"

Dr. Lawrence R. Klein  
*Benjamin Franklin Professor,  
Wharton School of Finance  
and Commerce, University of  
Pennsylvania*

—"Economic Issues  
of Campaign '76"

The Honorable Shirley Temple Black  
*Chief of Protocol*

—"Perspectives on Africa"

General Louis H. Wilson, USMC  
*Commandant of the Marine Corps*

—"A Time For Consolidation"

The Honorable Robert C. Seamans, Jr.  
*Administrator, Energy Research and  
Development Administration*

—"Energy Planning For Tomorrow"

The Honorable General Carlos P. Romulo  
*Secretary of Foreign Affairs  
of the Philippines*

—"Our Enduring Interests:  
Reshaping of Attitudes to  
Reflect the Changes that  
have taken place within the  
Philippines and the Pacific"

The Honorable Russell B. Long  
*United States Senator from  
Louisiana*

—"Employee Stock Ownership Plans"

The Honorable Paul D. Laxalt  
*United States Senator from  
Nevada*

—"An Inside View of the  
Reagan Campaign"

The Honorable Richard S. Schweiker  
*United States Senator from  
Pennsylvania*

—"The Future of the  
Republican Party"

His Excellency H. Shirley Amerasinghe  
*President, Thirty-First Session  
of the United Nations General  
Assembly*

—"Reception"

The Honorable Donald H. Rumsfeld  
*Secretary of Defense*

—"Defense Trends"

The Honorable Barry Goldwater  
*United States Senator from  
Arizona*

—"The World Today"

The Honorable Harrison Schmitt  
*United States Senator from  
New Mexico*

—"The Republic's Frontier"

His Excellency Ambassador Chaim Herzog  
*Permanent Representative of Israel  
to the United Nations*

—"Progress or Stalemate  
in the Middle East"

His Excellency Juan José Rovira  
*Ambassador of Spain to the  
United States*

—"Investment of Foreign  
Capital in Spain"

**The Honorable Donald S. Macdonald**  
*The Minister of Finance of  
Canada*

—“The Canadian Scene as Seen  
by the Federal Minister of Finance”

**The Honorable Mark O. Hatfield**  
*United States Senator from  
Oregon*

—“Values and Leadership in  
American Society”

**His Excellency Dr. Ashraf A. Ghorbal**  
*Ambassador of the Arab Republic  
of Egypt to the United States*

—“Reception”

**General Bernard W. Rogers, USA**  
*Chief of Staff, United States Army*

—“The Total Army”

**His Excellency Oleg A. Troyanovsky**  
*Permanent Representative  
of the U.S.S.R. to the  
United Nations*

—“Disarmament Problems  
and Issues before the  
United Nations”

**The Honorable Bert Lance**  
*Director, Office of Management  
and Budget*

—“Observations”

**General William C. Westmoreland, USA**  
*Ret.*

—“Vietnam in Perspective”

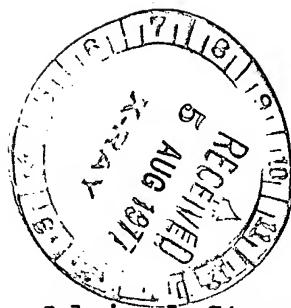
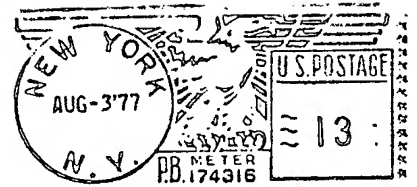
**The Honorable Barber B. Conable, Jr.**  
*United States Representative from  
the 35th Congressional District,  
New York*

—“A Legislative View of  
Economic Policy”

**General Alexander M. Haig, Jr., USA**  
*Supreme Allied Commander Europe*

—“NATO at the Crossroads”

Printed in U.S.A.



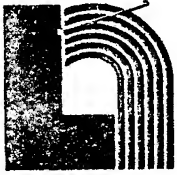
Admiral Stansfield Turner, USN  
Director, Central Intelligence Agency  
Washington, D.C. 20505

# Lerner Newspapers

Executive Registry

Approved For Release 2004/03/12 : CIA-RDP80M00160002400150015-7

77-5363



August 2, 1977

Admiral Stanfield Turner  
Director  
Central Intelligence Agency  
Executive Office Building  
Washington, D.C. 20506

Dear Admiral Turner:

Our publisher, Louis Lerner, met with you today and passed on to us the word that you are a Highland-Parker and that you will be in Chicago later this year.

We are eager to have a hometown interview with you, one that would cover your residency in Highland Park, your military career and the challenges of your present position.

Please have your staff contact us about the dates of your upcoming visit to the Chicago area and we will arrange our schedule to the time you have available.

Sincerely,

Richard C. Bjorklund  
Executive Editor

RCB:ek

cc: Lou Lerner

(EX-100) REGISTRY FILE

LINCOLN/BELMONT BOOSTER  
LINCOLN PARK  
LAKEVIEW BOOSTER  
NORTHCENTER  
IRVING PARK BOOSTER  
THE BOOSTER-MAIL EDITION  
SKYLINE  
THE SUNDAY BOOSTER

UPTOWN NEWS  
RAVENSWOOD/LINCOLNITE  
RAVENSWOOD NEWS  
ALBANY PARK NEWS  
NORTH TOWN NEWS  
ROGERS PARK  
EDGEWATER NEWS  
THE SUNDAY STAR

HIGHLAND PARK/HIGHWOOD  
FT. SHERIDAN LIFE  
DEERFIELD/LINCOLNSHIRE LIFE  
NORTHBROOK  
NORTHFIELD LIFE  
WHEELING  
BUFFALO GROVE LIFE  
GLENVIEW LIFE  
LAKE FOREST  
LAKE COUNTY LIFE

HARLEM/IRVING TIMES  
HARLEM/FOSTER TIMES  
SCHILLER PARK TIMES  
PORTAGE PARK TIMES  
JEFFERSON/MAYFAIR TIMES  
LOGAN SQUARE TIMES  
NORTHLAKE TIMES  
FRANKLIN PARK TIMES  
PROVISO TIMES  
RIVER GROVE TIMES  
ELMWOOD PARK TIMES  
NORTHWEST TIMES  
NORTHWEST SUNDAY TIMES

THE SKOKIE LIFE  
LINCOLNWOOD LIFE  
MORTON GROVE LIFE  
THE NILES LIFE  
DES PLAINES EAST MAIN LIFE  
THE SUNDAY LIFE

VOICE OF ELK GROVE VILLAGE  
VOICE OF BENSAVILLE  
WOOD DALE  
VOICE OF ADDISON  
VOICE OF ITASCA-ROSELLE  
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VOICE OF HOFFMAN ESTATE  
VOICE OF HANOVER PARK  
VOICE OF STREAMWOOD  
BARTLETT

Approved For Release 2004/03/12 : CIA-RDP80M00165A002400150015-7



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Approved For Release 2004/03/12 : CIA-RDP80M00165A002400150015-7

# EXECUTIVE SECRETARIAT

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Executive Secretary

Approved For Release 2004/03/12 : CIA-RDP80M00165A002400150015-7

Executive Registry

Tuesday  
26 July  
1977

77-5334

WH/BAW

The President of the United States  
c/o To Whom It May Concern  
The White House  
1600 Pennsylvania Avenue  
Washington, DC 20013

Dear Sir;

This past Sunday, I viewed on television, the weekly news broadcast "60 Minutes", which broadcast a story on Admiral Stansfield Turner, the director of the Central Intelligence Agency. It seems that he believes that someone should have absolute power over the workings of that organization. He has not indicated himself, but everyone is sure that this is who it would be, if this came to pass.

Would you please be so kind as to let the President know that I am opposed to this. "Power corrupts, and absolute power, corrupts absolutely." The C.I.A., believe it or not, has for many years now, been acting more like a subversive organization than what it is supposed to, even though the F.B.I. is much worse. I personally resent the fact that our country has a larger force of secret police and spy-type people than any other on earth, and the fact that 1984 seems to be here already, seven years early. I did not write in to 60 minutes, because I am so paranoid about this organization that I think they might make life difficult for me, for voicing my views on the subject.

Please don't misunderstand me, though. There is nothing I hate worse than Communism, and I approve of the function of the C.I.A. I do not approve of what Mr. Turner wants to do, nor the methods of C.I.A. practice, and never have.

Thank you very much for your time, and hopeful cooperation in this matter.

Sincerely,

EXECUTIVE REGISTRY FILE

Public Affairs

*[Handwritten signature]*

# EXECUTIVE SECRETARIAT

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Remarks:

*Wait response pls.*